



**Association of  
American Law Schools**

# **Creating, Building and Growing Law & Technology Centers: The Why, The What & The How**

Section on Technology, Law & Legal Education

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# Welcome

## Leanne Fuith

Professor and Dean of Career and  
Professional Development,  
Mitchell Hamline School of Law

Co-Chair, Webinar Committee,  
AALS Section on Technology, Law  
& Legal Education



# Logistics

- Format
- How to ask questions
- Webinar will be recorded and available for on-demand viewing
- Handout will be emailed
- Survey

# Moderator

## April Dawson

Associate Dean of Technology  
and Innovation and Professor of  
Law, North Carolina Central  
University School of Law

Co-Chair, Webinar Committee,  
AALS Section on Technology, Law  
& Legal Education



# Panelist

## Gabriel H. Teninbaum

Assistant Dean of Innovation,  
Strategic Initiatives, & Distance  
Education and Professor of Legal  
Writing, Suffolk University Law  
School

Chair, AALS Section on  
Technology, Law & Legal  
Education



# Panelist

## Laura Norris

Associate Clinical Professor  
Co-Director, High Tech Law Institute  
Director, Entrepreneurs' Law Clinic  
Director, Tech Edge J.D. Program  
Faculty Advisor, ChIPs Women in  
Tech Law  
Santa Clara University School of Law



# Panelist

## Nicole Morris

Director of TI:GER (Technological Innovation: Generating Economic Results)

Professor in Practice, Emory University School of Law



# Panelist

## Jeff Ward

Director of the Duke Center on  
Law & Tech

Associate Dean for Technology &  
Innovation, and Clinical Professor  
of Law, Duke Law





# The New Reality: Law Schools Need to Teach Tech



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# The New Reality: Law Schools Need to Teach Tech

- Ethical tech competency requirements for lawyers
- Client demand for more efficient and cost-effective lawyer work
- Emerging tech-related issues in traditional legal fields
- New and emerging technology requiring legal advice and expertise
- Use of technology by the courts and government agencies

# Legal Educators Need to Ask...

## **Where will the profession be in five years?**

- How will lawyers be using tech to perform their jobs?
- What technology areas will require legal expertise?

## **Where should law schools be in five years?**

- We need to start now!

# Suffolk Univ. Law School

## Institute on Legal Innovation & Technology



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**preLaw**  
A National Legal Publication

UNT Dallas gets ABA approval; Charlotte closes; Whittier to close; Charlotte's great comeback; Why Harvard accepting GED.

**20 MOST INNOVATIVE LAW SCHOOLS**

BACK TO SCHOOL 2017  
VOL. 21, NO. 1

We identify the schools that are on the cutting edge when it comes to preparing students for the future.

**THE FUTURE LAWYER**

International | Suffolk Law School • 2018 • www.legalbusinessworld.com

**Suffolk Law School**  
on the Future Lawyer and  
the Business of Law

**NEXT WAVE**

LEGAL BUSINESS WORLD PUBLICATIONS

## Jobs that Didn't Exist a Generation Ago:

- Legal Project Manager at Baker McKenzie
- Legal Solutions Architect at Davis, Wright & Tremaine
- Innovation Advisor at Orrick
- Legal Solutions Developer at Ballard Spahr
- Legal Tech Consultant at Fireman & Company
- Attorney & Coder at the Free Law Project
- Legal Operations at General Electric
- Co-Founder of IBM Watson's Legal Group
- Corporate Counsel at Liberty Mutual Legal Ideation Team
- Registrar of Probate, Worcester County (elected based on promise to automate office)
- Head of Academic Relations at CaseText
- VP of Security and Compliance at Everlaw
- Associate at mid-sized family law firm (splitting hours to include legal tech work)



# LIT Concentration

- Lawyering in an Age of Smart Machine
- 21<sup>st</sup> Century Legal Profession
- Process Improvement/Project Management
- Plus:
  - 10+ Electives (Design Thinking, Data Science, etc.)
  - Internships
  - Student research supervision



LegalTechCertificate.com



Home / Courses / Faculty / Modernize Your Skillset / About Suffolk Law

## Modernize Your Legal Skillset.

Suffolk University Law School's Legal Innovation & Technology Certificate program prepares you to deliver legal services more effectively and efficiently in a rapidly changing marketplace.

[Learn More](#) [Reserve Your Seat](#)

## DISCUSSION QUESTIONS

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WHAT IS YOUR POSITION?

WHAT IS YOUR VIEW?

WHAT ARE YOUR EXPERIENCE~





## Collaborating with External Partners



# LIT Lab



**File court forms online during the emergency**

This site offers a way for you to reach the courts during the COVID-19 crisis. It provides court forms and self-help materials for areas of urgent legal need. Please select a category to get started.

Most forms are Massachusetts specific, but a few, like the CDC Eviction Moratorium Request, are used across the United States.

Housing	Domestic violence	Guardianship
Family Law	Employment / Unemployment	Consumer & Debt
Health and Mental Health	Income and Benefits	Immigration
Education	Safety of Others	Other

Santa Clara University School of Law  
High Tech Law Institute  
Tech Edge J.D. Program



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# Santa Clara Law – High Tech Law Institute (est. 1998)

## Maintaining an Established Center, Keeping it Relevant



- **Center Responsibilities**

- **Academic Administration**

- Curriculum (**31** courses & clinics, intersection of Law & Tech)
    - Degrees (**5**) and Certificates (**6**)
    - High Tech Law Journal

- **Events**

- Supporting Scholarship – Internet Law WIP (**ILWIP**), WIP in IP (**WIPIP**)
    - Extracurriculars – competitions, career fair, hackathon
    - CLE's – In House Counsel Institute, Benefactor CLE's, ChIPs, FCBA, Speaker Series, HTLJ Symposium

- **Marketing** – Social Media, USNWR campaign, faculty/student award nominations

- **Support Student Organizations (9)** – drive engagement with community

- **Staffing**

- Managing Director (FT), Program Manager (FT), Fellow or Student Intern (PT)
  - Faculty Co-Directors (2-6)

- **Funding**

- Quasi Endowment
  - Benefactors / High Tech Advisory Board
  - Operating Funds
  - Cy Pres



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# Santa Clara Law – High Tech Law Institute (est. 1998)

## Maintaining an Established Center, Keeping it Relevant

- **What Makes HTLI Unique?**

- Inclusive definition of “**High Tech Law**” - “Legal needs of those developing and commercializing technological innovations”
- Strong focus on “**Law of Technology**”
- Large alumni base (last 11 years, average of **62** certificate earners per year)
- High involvement with industry, helps keep relevant
  - High tech advisory board
  - Benefactors
  - High Tech career fair
  - Events
  - Adjuncts



# Santa Clara Law – Tech Edge J.D. (est. 2017)

## Starting a New Program

- **Origin Story** - 2015 - 2017, Strategic Visioning of the HTLI
  - Market analysis – JD advantaged and JD jobs in High Tech fields in CA
  - Engagement with industry task force, High Tech Advisory Board, Trustees
  - Proposal to Faculty
- **How it's Going**
  - 2017 – appointed Director, Launched Application, interviewed candidates
  - 2018 – Matriculated pilot cohort
  - 2021 cohort (**43**), 2020 cohort (**43**), 2019 cohort (**34**), 2018 cohort (**10**)
  - Mentors (**160**), Faculty and Staff Advisors (**14**)
  - Across the board: higher admissions yield, higher LSAT/GPA, higher GPA, higher placement rate
- **Staffing**
  - Program Manager (PT), Faculty Director (PT), Assistant Director (PT), Fellow (PT), Advisors (PT)
- **Funding / Budgeting**
  - Dean start-up funding from operational funds
  - Gift funds, work with Development office
  - Using fractional time of existing faculty/staff
  - Use sponsors / benefactors
- **What makes TEJD Unique?**
  - Rigor employed in designing program
  - Pre-matriculation identification of candidates
  - Competency – driven, as opposed to subject matter curriculum
  - Individualized support through mentors and advisors



# Santa Clara Law

## Advice

- Keep track of alumni, create opportunities for community engagement
- Internal marketing (faculty / administration) is just as important as external
- Development / Alumni Relations is key partner
- (HTLI) Quasi Endowment protects funding, ensures longevity
- (HTLI) Ensure mission / charter is broad enough to morph with changes throughout the years



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Emory Law and the Georgia  
Institute of Technology  
TI:GER (Technological  
Innovation: Generating  
Economic Results) Program

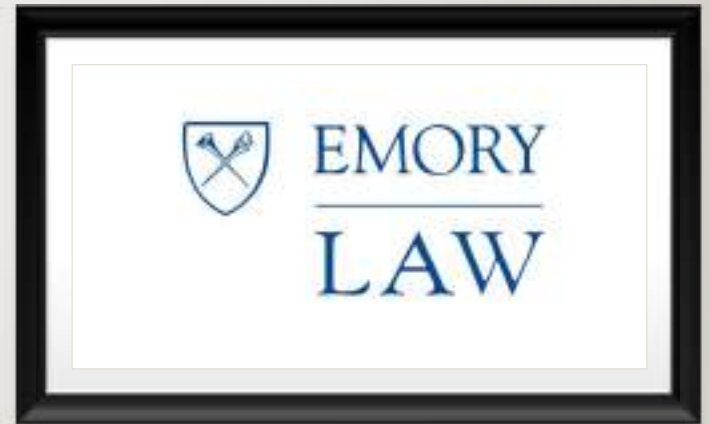


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# TI:GER PROGRAM

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# Integrative Graduate Program in Technology Entrepreneurship

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- **Technology commercialization requires integration**
  - Science & Engineering expertise
  - Knowledge of management, law, economics, public policy
- **Targeted students**
  - PhDs in Science & Engineering (GA Tech and Emory)
  - MBAs (GA Tech)
  - Law (Emory)



# Emory Law TI:GER<sup>®</sup>

**TECHNOLOGICAL INNOVATION: GENERATING ECONOMIC RESULTS**

YEAR ONE		YEAR TWO
<b>Fall</b> <b>Fundamentals of Innovation 1</b>	<b>Spring</b> <b>Fundamentals of Innovation 2</b>	<b>Fall</b> <b>Special Topics in Technology Commercialization</b> <b>LAW 891</b>
<b>Industry Analysis</b> <b>Intellectual</b> <b>Property Analysis</b> <b>Competitive</b> <b>Market Analysis</b> <b>Technology</b> <b>Commercialization</b> <b>Strategies</b>	<b>Business Model</b> <b>Canvas</b> <b>Financial Valuation</b> <b>Funding Strategies</b> <b>Commercialization</b> <b>Plan</b> <b>Project Management</b> <b>Planning</b>	<b>Why Startups Fail</b> <b>M&amp;A and Due Diligence</b> <b>Negotiating with a VC</b> <b>Exit Strategies for</b> <b>Startups</b>

# TI:GER<sup>®</sup> Experiential Learning

## INTEGRATED RESEARCH

Hypothesis formation

Market forecast

Legal landscape

## S&E / MGMT / LEGAL ISSUES

Scientific merit; feasibility

Economic and social impact

Prior art

Proof of concept

Competitive analysis

Intellectual Property

Testing and validation

Risk, product & platform definition

Startup &/or license; financing

Freedom to operate

Patent, mark, secret, or copyright

Prototype

Commercialization strategy

Business Associations

Refinement and scale-up

Full market analysis (pricing, cost)

Contractual issues

# Duke Center on Law & Tech



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# Duke Center on Law & Tech





*“We’re proud of Duke Law’s research and leadership in tech and innovation.”*

*The Duke Law Tech Lab is one of several ways we support those shaping next-generation lawyering and bringing about expanded access to legal services.”*

**Kerry Abrams**

James B. Duke and Benjamin N. Duke  
Dean of the School of Law and Professor of Law



# Questions & Answers



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## Additional Resources

- Book recommended by Gabe for all incoming law students to read: Tomorrow's Lawyers by Richard Susskind
- Here is a link to the QnAMarkup exercise Gabe mentioned. (He is happy to discuss implementation with anyone interested in using it.)  
<https://docs.google.com/document/d/1TZ3pXdDTuY-4EY-IMPD7xYKg4A-tnaw4JYNMggcKyts/edit?usp=sharing>
- Emory AHIA works with innovators across Africa - <https://www.ahiaemory.org/>
- Santa Clara University School of Law High Tech-related initiatives:  
<https://law.scu.edu/hightech/>  
<https://law.scu.edu/elc/>  
<https://law.scu.edu/techedge/>  
<https://law.scu.edu/privacy-law/>  
<https://law.scu.edu/event/second-annual-2nd-chances-empathy-hackathon/>
- ABA TECHSHOW 2021 Material - **Law of Technology vs. Law Practice Technology Courses: Who Should Teach and How to Design** - <https://bit.ly/3byIxKH>
- Dennis Kennedy provided Syllabi Commons link for legal tech course syllabi - <https://techforlawstudents.classcaster.net/syllabi-commons/>

# Upcoming Section on Tech Summer Webinars

Creating A Diversity Tech Law Pipeline Program – *May 26*

The Law & Life Online – *June 2*

Online Dispute Resolution (ODR) – Promise and Pitfalls – *June 9*

Top 5 Lessons Learning about Teaching from Pandemic – *June 16*

Cybersecurity – *June 23*

# Wrap Up

Survey – Your Feedback is Important!

Please consider joining the Section on Technology,  
Law and Legal Education

Thank you for your attendance!